Appendix 4

Savings 2017-18

Service Area	Item	Amount
		£000
Service Delivery	Emergency Response programme - Operational	(1,540)
	Emergency Response programme 2 specials review	(188)
	Emergency Response programme 2 flexi duty system review	(240)
Corporate	VFM reviews/ organisational review	(143)
	Reduction in capital financing costs	(8)
	Capital charges (reduction in Minimum Revenue Provision)	(38)
	Management restructure	(94)
Property Management	Additional income from joint use of stations	(10)
	Additional mast income	(17)
Prevention	Lease costs (reduction of fleet)	(4)
Total		(2,282)